

Clerk of the House of Representatives  
 Legislative Resource Center  
 B-106 Cannon Building  
 Washington, DC 20515

Secretary of the Senate  
 Office of Public Records  
 232 Hart Building  
 Washington, DC 20510

SECRETARY OF THE SENATE  
 04 FEB -9 PM 1

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# LOBBYING REPORT

Lobbying Disclosure Act of 1995 (Section 5) – All Filers Are Required to Complete This Page

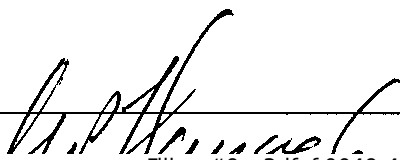
1. Registrant Name <b>Flanagan Consulting LLC</b>			
2. Address <input type="checkbox"/> Check if different than previously reported <b>1317 F Street, NW, Suite 800, Washington, DC 20004</b>			
3. Principal Place of Business (if different from line 2)  City: _____ State/Zip (or Country) _____			
4. Contact Name <b>Michael P. Flanagan</b>	Telephone <b>202-662-3735</b>	E-mail (optional)	5. Senate ID #
7. Client Name <input type="checkbox"/> Self <b>VISA U.S.A., Inc.</b>			6. House ID # <b>35996009</b>

**TYPE OF REPORT** 8. Year 2003 . Midyear (January 1-June 30)  OR Year End (July 1-December 31)

9. Check if this filing amends a previously filed version of this report

10. Check if this is a Termination Report  ⇨ Termination Date \_\_\_\_\_ 11. No lobbying Activity

INCOME OR EXPENSES – Complete Either Line 12 OR Line 13	
<p align="center"><b>12. Lobbying Firms</b></p> <p>INCOME relating to lobbying activities for this reporting period was:</p> <p>Less than \$10,000 <input type="checkbox"/></p> <p>\$10,000 or more <input checked="" type="checkbox"/> ⇨ \$ <u>40,000</u>  <small>Income (nearest \$20,000)</small></p> <p>Provide a good faith estimate, rounded to the nearest \$20,000, of all lobbying related income from the client (including all payments to the registrant by any other entity for lobbying activities on behalf of the client).</p>	<p align="center"><b>13. Organizations</b></p> <p>EXPENSES relating to lobbying activities for this reporting period were:</p> <p>Less than \$10,000 <input type="checkbox"/></p> <p>\$10,000 or more <input type="checkbox"/> ⇨ \$ _____  <small>Expenses (nearest \$20,000)</small></p> <p>14. REPORTING METHOD. Check box to indicate reporting accounting method. See instruction for description of method.</p> <p><input type="checkbox"/> Method A. Reporting amounts using LDA definition</p> <p><input type="checkbox"/> Method B. Reporting amounts under section 6033(e) Internal Revenue Code</p> <p><input type="checkbox"/> Method C. Reporting amounts under section 162(e) Internal Revenue Code.</p>



Signature  \_\_\_\_\_

Printed Name and Title Michael P. Flanagan, President \_\_\_\_\_

LD-2 (Rev. 6/98)

Page

Registrant Name Flanagan Consulting LLC . Client VISA U.S.A., Inc.

00000451731

**LOBBYING ACTIVITY.** Select as many codes as necessary to reflect the general issue areas in which the registrant engaged in lobbying on behalf of the client during the reporting period. **Using a separate page for each code, provide information as requested. Attach addition page(s) as needed.**

15. General issue area code FIN . (one per page)

16. Specific lobbying issues

Financial Services and Anti-Trust Matters before Congress and the Administration

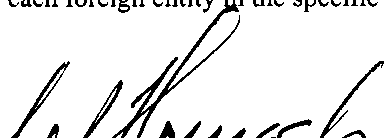
17. House(s) of Congress and Federal agencies contacted  Check if None

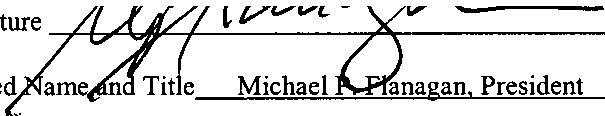
US House of Representatives  
US Senate  
Department of Justice

18. Name of each individual who acted as a lobbyist in this issue area

Name	Covered Official Position (if applicable)	New
Adam Eisgrau		<input type="checkbox"/>
Michael P. Flanagan		<input type="checkbox"/>
Steve Geise		X
Glenn Lackey		X
		<input type="checkbox"/>
		<input type="checkbox"/>
		<input type="checkbox"/>

19. Interest of each foreign entity in the specific issues list on line 16 above  Check if None



Signature , Date 09 FEB 04

Printed Name and Title Michael P. Flanagan, President

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Registrant Name Flanagan Consulting LLC Client VISA U.S.A., Inc.

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**LOBBYING ACTIVITY.** Select as many codes as necessary to reflect the general issue areas in which the registrant engaged in lobbying on behalf of the client during the reporting period. **Using a separate page for each code, provide information as requested. Attach addition page(s) as needed.**

15. General issue area code BAN (one per page)

16. Specific lobbying issues

Financial Services and Anti-Trust Matters before Congress and the Administration

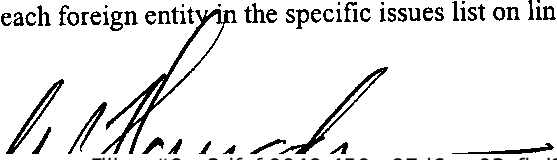
17. House(s) of Congress and Federal agencies contacted  Check if None

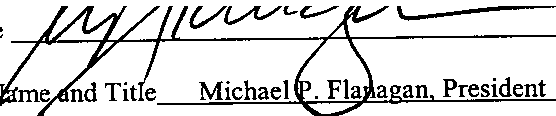
US House of Representatives  
 US Senate  
 Department of Justice

18. Name of each individual who acted as a lobbyist in this issue area

Name	Covered Official Position (if applicable)	New
Adam Eisgrau		<input type="checkbox"/>
Michael P. Flanagan		<input type="checkbox"/>
Steve Geise		<input checked="" type="checkbox"/>
Glenn Lackey		<input checked="" type="checkbox"/>
		<input type="checkbox"/>
		<input type="checkbox"/>
		<input type="checkbox"/>

19. Interest of each foreign entity in the specific issues list on line 16 above  Check if None




Signature , Date 09 FEB 04

Printed Name and Title Michael P. Flanagan, President

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Signature  Date 09 FEB 04

Printed Name and Title Michael P. Flanagan, President

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