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Clerk of the House of Representatives Legislative Resource Center B-106 Cannon Building Washington, DC 20515	Secretary of the Senate Office of Public Records 232 Hart Building Washington, DC 20510
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LOBBYING REPORT

Lobbying Disclosure Act of 1995 (Section 5) - All Filers Are Required to Complete This Page

1. Registrant name
 Organization **Washington Strategies, LLC**

2. Address Check if different than previously reported
 Address 1 **2111 Wilson Boulevard, Suite 600**
 City **Arlington** State **VA** Zip Code **22201** Country **US**

3. Principal place of business (if different than line 2)
 City _____ State _____ Zip Code _____ Country _____
State/Zip or Country

4a. Contact Name Prefix Full Name Ms. Monica Barron	b. Telephone number 703-351-5030	c. E-mail	5. Senate ID # 406687
7. Client Name <input type="checkbox"/> Self Hackensack University Medical Center Foundation			6. House ID # 324590

TYPE OF REPORT 8. Year **2005** Midyear (January 1-June 30) OR Year End (July 1-December)

9. Check if this filing amends a previously filed version of this report

10. Check if this is a Termination Report ⇨ Termination Date **1/18/2005** 11. No Lobbying Act

INCOME OR EXPENSES - Complete Either Line 12 OR Line 13

<p>12. Lobbying Firms</p> <p>INCOME relating to lobbying activities for this reporting period was:</p> <p>Less than \$10,000 <input checked="" type="checkbox"/></p> <p>\$10,000 or more <input type="checkbox"/> ⇨ \$ 20,000</p> <p>Provide a good faith estimate, rounded to the nearest \$20,000, of all lobbying related income from the client (including all payments to the registrant by any other entity for lobbying activities on behalf of the client).</p>	<p>13. Organizations</p> <p>EXPENSES relating to lobbying activities for this reporting period were:</p> <p>Less than \$10,000 <input type="checkbox"/></p> <p>\$10,000 or more <input type="checkbox"/> ⇨ \$ _____</p> <p>14. REPORTING METHOD. Check box to indicate accounting method. See instructions for description of options.</p> <p><input type="checkbox"/> Method A. Reporting amounts using LDA definitions</p> <p><input type="checkbox"/> Method B. Reporting amounts under section 6033(b) Internal Revenue Code</p> <p><input type="checkbox"/> Method C. Reporting amounts under section 162(e) Internal Revenue Code</p>
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Form C

Printed Name and Title Jennifer Johnson Calvert, Partner

Go to

Registrant Name Washington Strategies, LLC Client Name Hackensack University Medical Cen

LOBBYING ACTIVITY. Select as many codes as necessary to reflect the general issue areas in which the engaged in lobbying on behalf of the client during the reporting period. Using a separate page for each cod information as requested. Attach additional page(s) as needed.

15. General issue area code BUD - Budget/Appropriations (one per page)

16. Specific lobbying issues *Add page to continue specific issues description for this issue*

Federal Appropriations

17. House(s) of Congress and Federal agencies contacted Check if None

U.S. House of Representatives
U.S. Senate

18. Name of each individual who acted as a lobbyist in this issue area *Add a page to continue auditing lobbyists for*

First Name	Name Last Name	Suffix	Covered Official Position (if applicable)
William P.	Jarrell		
Jennifer J.	Calvert		
Mark A.	O'Connell		
Marissa J.	Peden		

19. Interest of each foreign entity in the specific issues listed on line 16 above Check if None

Add a page for a DR

Go to

Registrant Name Washington Strategies, LLC Client Name Hackensack University Medical Cen

LOBBYING ACTIVITY. Select as many codes as necessary to reflect the general issue areas in which the engaged in lobbying on behalf of the client during the reporting period. Using a separate page for each cod information as requested. Attach additional page(s) as needed.

15. General issue area code EDU - Education (one per page)

16. Specific lobbying issues

Add page to continue specific issues description for this issue

Education

17. House(s) of Congress and Federal agencies contacted Check if None

U.S. House of Representatives
U.S. Senate

18. Name of each individual who acted as a lobbyist in this issue area *Add a page to continue adding lobbyists for*

First Name	Name Last Name	Suffix	Covered Official Position (if applicable)
William P.	Jarrell		
Jennifer J.	Calvert		
Mark A.	O'Connell		
Marissa J.	Peden		

19. Interest of each foreign entity in the specific issues listed on line 16 above Check if None

Add a page for a diff

Go to

Registrant Name Washington Strategies, LLC

Client Name Hackensack University Medical Cen

LOBBYING ACTIVITY. Select as many codes as necessary to reflect the general issue areas in which the engaged in lobbying on behalf of the client during the reporting period. Using a separate page for each cod information as requested. Attach additional page(s) as needed.

15. General issue area code DEF - Defense (one per page)

16. Specific lobbying issues

Add page to continue specific issues description for this issue

Defense

17. House(s) of Congress and Federal agencies contacted Check if None

U.S. House of Representatives
U.S. Senate

18. Name of each individual who acted as a lobbyist in this issue area *Add a page to continue adding lobbyists for*

First Name	Name Last Name	Suffix	Covered Official Position (if applicable)
William P.	Jarrell		
Jennifer J.	Calvert		
Mark A.	O'Connell		
Marissa J.	Peden		

19. Interest of each foreign entity in the specific issues listed on line 16 above Check if None

Add a page for a list

Printed Name and Title Jennifer Johnson Calvert, Partner

LD-2DS (REV/03)

Go to

Registrant Name Washington Strategies, LLC Client Name Hackensack University Medical Cen

LOBBYING ACTIVITY. Select as many codes as necessary to reflect the general issue areas in which the engaged in lobbying on behalf of the client during the reporting period. Using a separate page for each cod information as requested. Attach additional page(s) as needed.

15. General issue arca code HCR - Health Issues (one per page)

16. Specific lobbying issues

Add page to continue specific issues description for this list.

Health Issues

17. House(s) of Congress and Federal agencies contacted Check if None

U.S. House of Representatives
U.S. Senate

18. Name of each individual who acted as a lobbyist in this issue area *Add a page to continue listing lobbyists for*

First Name	Name Last Name	Suffix	Covered Official Position (if applicable)
William P.	Jarrell		
Jennifer J.	Calvert		
Mark A.	O'Connell		
Marissa J.	Peden		

19. Interest of each foreign entity in the specific issues listed on line 16 above Check if None

Add a page for a dr

Printed Name and Title Jennifer Johnson Calvert, Partner

LD-2DS (REV 1/13)

Registrant Name Washington Strategies, LLC Client Name Hackensack University Medical Cent

LOBBYING ACTIVITY. Select as many codes as necessary to reflect the general issue areas in which the engaged in lobbying on behalf of the client during the reporting period. Using a separate page for each cod information as requested. Attach additional page(s) as needed.

15. General issue area code ENG - Energy/Nuclear (one per page)

16. Specific lobbying issues

Add page to continue specific issues description for this issue

Energy

17. House(s) of Congress and Federal agencies contacted Check if None

U.S. House of Representatives
U.S. Senate

18. Name of each individual who acted as a lobbyist in this issue area *Add a page to continue adding lobbyists for*

First Name	Name Last Name	Suffix	Covered Official Position (if applicable)
William P.	Jarrell		
Jennifer J.	Calvert		
Mark A.	O'Connell		
Marissa J.	Peden		

19. Interest of each foreign entity in the specific issues listed on line 16 above Check if None

Add a page for a di

Registrant Name Washington Strategies, LLC Client Name Hackensack University Medical Cent

Information Update Page - Complete ONLY where registration information has changed.

20. Client new address

Address

City

State

Zip Code

Country

21. Client new principal place of business (if different than line 20)

City

State

Zip Code

Country

22. New general description of client's business or activities

LOBBYIST UPDATE

23. Name of each previously reported individual who is **no longer** expected to act as a lobbyist for the client

First Name

Last Name

Suffix

First Name

Last Name

5

1

3

2

4

ISSUE UPDATE

Find the code to select below.

24. General lobbying issues that **no longer** pertain

AFFILIATED ORGANIZATIONS

25. Add the following affiliated organization(s)

Name	Address	Principal place of Business (city and state or country)
	Address	City
	C/S/Z	State Country
	Address	City
	C/S/Z	State

26. Name of each previously reported organization that is **no longer** affiliated with the registrant or client

1

2

3

FOREIGN ENTITIES

27. Add the following foreign entities

Name	Address	Principal place of business (city and state or country)	Amount of contribution for lobbying activities	Or per cli
	Street Address			
	City	State/Province Country		
		City		
		State Country		

28. Name of each previously reported foreign entity that **no longer** owns, **or** controls, **or** is affiliated with the registrant affiliated organization

1

3

5

2

4

6

Add a page for more

Printed Name and Title Jennifer Johnson Calvert, Partner

