Clerk of the House of Representatives Legislative Resource Center B-106 Cannon Building Washington, DC 20515

Secretary of the Senate Office of Public Records 232 Hart Building Washington, DC 20510

SECRETARY OF THE SENATE

SECRETARY OF THE SEMAN -4 PH 2: 10

Lobbying Disclosure Act of 1995 (Section 5)

1. Registrant name	_	-	
Organization North Star Strategy, Inc.			
2. Address Check if different than previously reported		***************************************	***************************************
Address 1 6014 Namakagan Road			
City Bethesda State	MD Zip Cod	de 20816	Country
3. Principal place of business (if different than line 2)		************************	
	Zip Coo Zip or Country	de	Country
4a. Contact Name b. Telephone number Prefix Full Name	c. E-mail	***************************************	5. Senate ID#
***************************************	@northstarstrategy.com		
7. Client Name Self Union of Concerned Scientists		***************************************	6. House ID#
 9. Check if this filing amends a previously filed version of this report 10. Check if this is a Termination Report INCOME OR EXPENSES - Complete Either Line 			11. No Lobbying
12. Lobbying Firms		13. Organi	zations
INCOME relating to lobbying activities for this reporting period was:	EXPENSES relatin	-	
Less than \$10,000 🔀	Less than \$10,000		4
\$10,000 or more	\$10,000 or more	□ 🕏 \$_	
Provide a good faith estimate, rounded to the nearest \$20,000, of all lobbying related income from the client (including all	14. REPORTING Naccounting method.	METHOD. Chee See instructions	ck box to indicate of for description of
payments to the registrant by any other entity for lobbying activities on behalf of the client).	Method B.		s using LDA definitio s under section 6033(Code
	Method C.		s under section 162(c)

Fig.

Registrant Name	North Star Strategy, Inc.		Client Name Union of Concerned Scientists
LOBBYING A engaged in lobb	CTIVITY. Select as	many codes as ne client during the re	ecessary to reflect the general issue areas in which eporting period. Using a separate page for each needed.
15. General issu	e area code MAR - M	arine/Maritime/Boa	ating/Fisheries (one per page)
16. Specific lobb	bying issues	•	
Ballast Wate	r Discharge Standards	and Related Envi	ronmental Quality Issues
17. House(s) of	Congress and Federal	agencies contacte	d None House Senate Oth
18. Name of eac	h individual who acte	d as a lobbyist in	this issue area
First Name Debra	Name Last Name Callahan	Suffix	Covered Official Position (if applicable)
	(
······			

19. Interest of eac	ch foreign entity in the	e specific issues li	sted on line 16 above X Check if None

Ö

Registrant Name North Star Strategy, Inc.		Client Name Union of Concerned Scientists				
Information	Update Page	- Complete ONLY	where regist	ration infor	mation has changed	
20. Client new a	ddress					
City			C4-4-	7. 0.1	·	
***************************************	principal place of bus	siness (if different than	State line 20)	Zip Code	Country	
City			State	Zip Code	Country	
		t's business or activitie				
LOBBYIST U	* **	orted individual who	is no longer ex	pected to act a	as a lobbyist for the clie	
First Name 1 Debra	Lasi Nam Callahan	e Suffix	[3]	rst Name	Last Name	
2	W 1001 1001 1		3 4			
			<u></u>			
ISSUE UPDA		- 1	Fin	d the code to	select below.	
	bying issues that n	o longer pertain			•	
MAR E	NV	•				
	O ORGANIZAT owing affiliated or		-			
***************************************	Name		Address		Principal place of Bu	
,		Address			City	
		C/S/Z			State Country	
		Address			City	
		C/S/Z		-	State	
	ch previously repo		t is no longer a	iffiliated with	the registrant or client	
1 2						
FOREIGN El 27. Add the foll	NTITIES owing foreign enti	ties				
Name	Street Address City	Address State/Province Count	(city and sta	ce of business te or country)	Amount of contribution for lobbying activities	

			City			
				Country		
28. Name of each	n previously reported	foreign entity that no	State	<u> </u>	affiliated with the registra	
28. Name of each	n previously reported	foreign entity that no	State	<u> </u>	affiliated with the registra	
28. Name of each affiliated orga	n previously reported	foreign entity that no	State	<u> </u>	affiliated with the registra	

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Printed Name and Title Debra J. Callahan, President