

LOBBYING REPORT

Lobbying Disclosure Act of 1995 (Section 5) - **All Filers Are Required To Complete This Page**

1. Registrant Name:

WINNING STRATEGIES WASHINGTON

2. Address:

819 7TH ST NW #501, WASHINGTON, DC 20001

3. Principal place of business (if different from line 2):

4. Contact Name: LAURA BREITENEICHER

Telephone: 202-589-0800

E-mail (optional): laurab@wswdc.com

Senate ID #: 50796-191

House ID #: 34724-009

7. Client Name: ☐ Self

THE COUNCIL OF NEW JERSEY TEACHING HOSPITALS (UNIVERSITY HEALTH SYSTEMS OF NEW J

TYPE OF REPORT

8. Year 2003 Midyear (January 1 - June 30): ☐ **OR** Year End (July 1 - December 31): ☒

9. Check if this filing amends a previously filed version of this report: ☐

10. Check if this is a Termination Report: ☐ => Termination Date: 11. No Lobbying Activity: ☐

INCOME OR EXPENSES

Complete Either Line 12 **OR** Line 13

12. Lobbying Firms

INCOME relating to lobbying activities for this reporting period was:

Less than \$10,000: ☐

\$10,000 or more: ☒ => Income (nearest \$20,000): 20,000.00

Provide a good faith estimate, rounded to the nearest \$20,000, of all lobbying related income from the client (including all payments to the registrant by any other entity for lobbying activities on behalf of the client).

13. Organizations

EXPENSES relating to lobbying activities for this reporting period were:

Less than \$10,000: ☐

\$10,000 or more: ☐ => Expenses (nearest \$20,000): _____

14. Reporting Method.

Check box to indicate expense accounting method. See instructions for description of options.

- ☐ **Method A.** Reporting amounts using LDA definitions only
☐ **Method B.** Reporting amounts under section 6033(b)(8) of the Internal Revenue Code
☐ **Method C.** Reporting amounts under section 162(e) of the Internal Revenue Code

Registrant Name: WINNING STRATEGIES WASHINGTON Client Name: THE COUNCIL OF NEW JERSEY
TEACHING HOSPITALS (UNIVERSITY HEALTH SYSTEMS OF NEW J
LOBBYING ACTIVITY.

Select as many codes as necessary to reflect the general issue areas in which the registrant engaged in lobbying on behalf of the client during the reporting period. Using a separate page for each code, provide information as requested. Attach additional page(s) as needed.

15. General issue area code: HCR (one per page)

16. Specific lobbying issues:

Disproportionate Share Hospital (DSH) Reimbursement

17. House(s) of Congress and Federal agencies contacted:
HOUSE OF REPRESENTATIVES
SENATE

18. Name of each individual who acted as a lobbyist in this issue area:

Name: CRUICKSHANK, JENNIFER

Covered Official Position (if applicable): N/A

Name: MEROLA, MICHAEL

Covered Official Position (if applicable): N/A

Name: MULLINS, DONNA

Covered Official Position (if applicable): CHIEF OF STAFF, REP. FRELINGHUYSEN

Name: ZUCKER, ROBERT

Covered Official Position (if applicable): LEGISLATIVE DIRECTOR, REP. ROTHMAN

19. Interest of each foreign entity in the specific issues listed on line 16 above. **None**

Registrant Name: WINNING STRATEGIES WASHINGTON Client Name: THE COUNCIL OF NEW JERSEY
TEACHING HOSPITALS (UNIVERSITY HEALTH SYSTEMS OF NEW J
LOBBYING ACTIVITY

Select as many codes as necessary to reflect the general issue areas in which the registrant engaged in lobbying on behalf of the client during the reporting period. Using a separate page for each code, provide information as requested. Attach additional page(s) as needed.

15. General issue area code: MMM (one per page)

16. Specific lobbying issues:

Medicare Area Wage Index Reclassification, Indirect Medical Education (IME)

17. House(s) of Congress and Federal agencies contacted:
HOUSE OF REPRESENTATIVES
SENATE

18. Name of each individual who acted as a lobbyist in this issue area:

Name: CRUICKSHANK, JENNIFER

Covered Official Position (if applicable): N/A

Name: MEROLA, MICHAEL

Covered Official Position (if applicable): N/A

Name: MULLINS, DONNA

Covered Official Position (if applicable): CHIEF OF STAFF, REP. FRELINGHUYSEN

Name: ZUCKER, ROBERT

Covered Official Position (if applicable): LEGISLATIVE DIRECTOR, REP. ROTHMAN

19. Interest of each foreign entity in the specific issues listed on line 16 above: **None**

Signature: ON FILE Date: Feb 10, 2004

Printed Name and Title: DONNA F. MULLINS - MANAGING PARTNER